# WPG Holdings Ltd． 2006 3Q Earning Release 

November 1， 2006

## Safe Harbor Notice

These forward－looking statements，which may include statements regarding WPG＇ future results of operations，financial condition or business prospects，are subject to significant risks and uncertainties and are based on WPG＇current expectations．

Actual results may differ materially from those expressed or implied in these forward－looking statements for a variety of reasons，including，among other things：the cyclical nature of our industry；our dependence on introducing new products on a timely basis；our dependence on growth in the demand for our products；our ability to compete effectively；our ability to successfully expand our capacity；our dependence on key personnel；general economic and political conditions，including those related to the IC industry；possible disruptions in commercial activities caused by natural and human－induced disasters，including terrorist activity and armed conflict；and fluctuations in foreign currency exchange rates．

In addition，any financial information contained here within is presented in conformity with accounting principles generally accepted in the Republic of China （＂ROC GAAP＂）．

Our release of financial forecasts and forward－looking statements at any particular time does not create any duty of disclosure beyond that which is imposed by law， and we expressly disclaim any obligation to publicly update or revise any forecasts or forward－looking statements，whether as a result of new information， future events or otherwise．

## Agenda

－Welcome
－Introduction
－Financial Highlights \＆Overview
－Q\＆A

## Growing Significance of Asian Semi Market



## Y05 Top 15 Global Franchised Dists

| $\begin{aligned} & \text { Rank } \\ & 2005 \end{aligned}$ | $\begin{aligned} & \mathrm{Ra} \\ & 2004 \end{aligned}$ | co yो |  | 2005 <br> total <br> global <br> revenue | 2004 <br> total <br> global revenue | \％ change from 2004 | 2005 Americas revenue | 2005 <br> Asian <br> Japanese revenue | Eas．rioV revenue |  | －lic <br> （pu）， ivate <br> （pr） |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  | Avnet Inc． |  | 12，611 | 10，766 | 17．10\％ | 6，582 | 2，119 | 3，910 | b | pu |
| 2 |  | Arrow Electronics，Inc． |  | 11，164 | 10，646 | 4．9\％ | 6，365 | 1，466 | 3，333 | b | pu |
| 3 |  | Future Electronics |  | 3,650 | 3.500 | 4．3\％ | 2.650 | 500 | 500 | b | pr |
| 4 |  | WPG Holdings Limited |  | 3，630 | 2，259 | 60．7\％ | 0 | 3，630 | 0 | b | pu |
| 5 |  | Bein nuicroproaucis |  | 3，194 | 2，828 | 12．9\％ | 1，437 | 0 | 1，757 | S | pu |
| 6 |  | Premier Farnell plc |  | 1，455 | 1，425 | 2．1\％ | 664 | 20 | 771 | c | pu |
| 7 |  | Electrocompoents plc |  | 1，331 | 1，425 | 4．5\％ | 240 | 27 | 1，064 | c | pu |
| 8 |  | TTI Inc．／Mouser Electron | ss Inc． | 973 | 877 | 11．0\％ | 712 | 53 | 208 | s／c | pr |
| 9 | 1 | Digi－Key Corporation |  | 630 | 531 | 18．8\％ | 565 | 28 | 37 | C | pr |
| 10 | 1 | Richardson Electronics，Lt |  | 603 | 570 | 5．8\％ | 353 | 110 | 140 | s | pu |
| 11 |  | NuHorizons |  | 534 | 458 | 16．6\％ | 398 | 120 | 16 | s | pu |
| 12 |  | Excelpoint Technology Ltd |  | 453 | 592 | －23．5\％ | 0 | 453 | 0 | b | pu |
| 13 | 1 | All American Semiconduct | r Inc． | 435 | 409 | 6．4\％ | 428 | 3 | 4 | b | pu |
| 14 |  | DAC Group |  | 381 | 345 | 10．6\％ | 373 | 4 | 4 | s | pr |
| 15 |  | laco Flectronics Inc |  | 218 | 235 | －7．2\％ | 211 | 0 | 5 | b | pu |
|  |  | TOTALS |  | 41，262 | 36，866 |  | 20，978 | 8，535 | 11，749 |  |  |

Source ：Electronics Supply \＆Manufacturing 2005．May

## Asia Distribution Environment

－Unreliable Forecast
－Short Lead－time Orders
－Order／Delivery Processing Cross Countries
－Custom shipping services
－Hub／VMI／BTO．．．
－Long Payment Terms
－Turn－key Solutions
－Custom programming solutions

## WPG Holdings Value－Added Services Towards Total Satisfaction

| OEM／ODM <br> （Big Scale） | End－Product <br> Manufactures <br> （Small－Medium Scale） |
| :---: | :---: |
| Top 30 | Over Thousands |



## Sales Office/Warehouse Presence



## What WPG provides：

－Demand creation／Solution provider culture Pan－Asia．
－Supply Chain optimized to handle business Pan－Asia．
－Full spectrum of programs for principal and／or customer support．
－B2B／eSupply Chain experience for customers（\＆ principals）．
－Comprehensive，consistent reporting capabilities Pan－ Asia．
－Financial strength：Able to invest to grow the business．

## WPG Vision

－WPG New Vision Asia＇s \＃ 1 Electronics Distributor $\rightarrow$ the Best ROWC／ROE performer in Asia
－WPG Shared Values
Teamwork，Integrity， Professionalism，Efficiency

ROWC＝Adj．Operating Margin／NWC
EAdj．Operating margin＝Oper income－Stock Provision \＆OBS
－NWC（Net working Capital）＝AR＋Inv－AP

## WPG Strategy

－Resource Reallocation ：focus on customers，products \＆markets which will maximize ROWC
－M\＆A ：choose the qualified FCF／ ROWC／ROE players for Maximum Cash Dividend Payout
－Upgrade personnel productivity through regional integration

## Financial Highlights

- Consolidated Sales of NT\$ 32.75bn , +22\% Q/Q \& +10\% Y/Y
- Net income record high to NT\$ 556m, +71\% Q/Q \& +79\% Y/Y , EPS at high level at NT\$0.82 \& Ytd EPS NT\$1.6, Continued profit growth faster than sales
- ROWC at $18.17 \%$, improved for 3rd consecutive quarter
- Adj. Operating income increased $42.8 \%$ Q/Q to NT\$929m , or 42 basis points.
- Working Capital / Sales improved from 0.2 to 0.16 , NT\$1.2bn Working Capital Employed decreased.
- Ytd generated NT\$4.86bn operating cash flow , Gearing \% improved from $173 \%$ to $118 \%$, NT\$ 337m for stock buyback.n


## 3Q＇06 Result Highlights

| Unit：NT\＄million item | $\begin{gathered} \text { 3Q06 } \\ \text { AMOUNT } \end{gathered}$ | 2Q06 <br> AMOUNT | 3Q05 <br> AMOUNT |
| :---: | :---: | :---: | :---: |
| Net Sales | 32，751 | 26，895 | 29，775 |
| Operating Income | 974 | 659 | 721 |
| Net Income | 5.6 | 324 | 311 |
| EPS | $0.82$ | 0.47 | 0.45 |
| Total Assets | 40，983 | 38，090 | 44，253 |
| Total Liabilities | 28，720 | 26，432 | 32，446 |
| Total Equitv | 12，263 | 11，658 | 11，807 |
| Net Working Capital | 20，451 | 21，688 | 25，396 |

KEY Indices

| ROWC | $18.17 \%$ | $11.99 \%$ | $9.76 \%$ |
| :--- | ---: | ---: | ---: |
| NWC／Sales | 0.16 | 0.20 | 0.21 |
| ROE | $18.12 \%$ | $11.12 \%$ | $10.50 \%$ |

（1）．Annualized for the quarter
（2）．No of Shares（in K）693，202

## ROWC vs．NWC／Sales

$\square$ NWC／Sales－»－ROWC（Q）$-\triangle$ ROWC（YTD）


## Income Statements

Unit：NT\＄K

| Item | 3Q06 | 2Q06 | QoQ（\％） | 3Q05 | YoY（\％） |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net operating Revenue | 32，751，405 | 26，894，986 | 21.8 | 29，775，489 | 10.0 |
| COGS | （30，663，446） | $(25,161,871)$ | 21.9 | $(28,287,632)$ | 8.4 |
| Gross Profit | 2，087，959 | 1，733，115 | 20.5 | 1，487，857 | 40.3 |
| Gross Margin | 6．4\％ | 6．4\％ |  | 5．0\％ |  |
| Operating Expenses | （1，113，632） | （1，074，380） | 3.7 | $(767,218)$ | 45.2 |
| Operating Income | 97A，327 | 658，735 | 47.9 | 720，639 | 35.2 |
| Operating Margin | 3．0\％ | 2．4\％ |  | 2．4\％ |  |
| Net Non－operating Income（Expense） | （234，741） | $(201,734)$ | 16.4 | $(294,263)$ | （20．2） |
| Net Financing costs | $(233,684)$ | $(202,084)$ | 15.6 | $(176,660)$ | 32.3 |
| Inventory Provision \＆OBS | $(45,536)$ | $(8,371)$ | 444.0 | $(100,703)$ | （54．8） |
| Others | 44，479 | 8，721 | 410.0 | $(16,900)$ | （363．2） |
| Profit Before Tax／Minority | 739，586 | 457，001 | 61.8 | 426，376 | 73.5 |
| Tax | $(159,599)$ | $(131,208)$ | 21.6 | $(93,232)$ | 71.2 |
| Minority／Accounting Principle Change | $(24,452)$ | $(1,642)$ | 1，389．2 | $(22,452)$ | 8.9 |
| Profit After Tax／Minority | 555，535 | 324，151 | 271.4 | 310，692 | 7888 |
| Net Margin | 1．70\％ | 1．21\％ |  | 1．04\％ |  |
| EPS（NTD） | 0.82 | 0.47 | 74.5 | 0.45 | 83.0 |
| Tax Rate | 22\％ | 29\％ |  | 22\％ |  |
| （1）．No of Shares（in K） | 693，202 |  |  | 首 |  |

## Operating Margin vs. Gross Margin

## Gross Profit <br> -■—Operating Margin

$\square$ Operating Income —↔-Gross Margin


## Balance Sheets

Unit：NT\＄million
item
Cash \＆Marketable Securities Accounts Receivable－Trade

Inventory
Current Assets
Others
Total Assets
Accounts Payble
Accured Liabilities and Others Current Liabilities
Long－term Liabilities Others

Total Liabilities
Total Equity

| 3Q06 | 2Q06 |  |  | 3Q05 |  |
| ---: | :---: | ---: | :---: | ---: | :---: |
| AMOUNT | \％ | AMOUNT | $\%$ | AMOUNT | $\%$ |
| 2,839 | 7 | 2,558 | 7 | 3,509 | 8 |
| 19,365 | 47 | 16,066 | 42 | 20,581 | 47 |
| 13,516 | 33 | 14,273 | 37 | 14,583 | 33 |
| 38,197 | 93 | 35,219 | 92 | 40,999 | 93 |
| 2,786 | 7 | 2,871 | 8 | 3,254 | 7 |
| 40,983 | 100 | 38,090 | 100 | 44,253 | 100 |
| 12,430 | 30 | 8,651 | 23 | 9,768 | 22 |
| 11,968 | 29 | 13,159 | 35 | 18,954 | 43 |
| 24,398 | 60 | 21,810 | 57 | 28,722 | 65 |
| 3,985 | 10 | 4,291 | 11 | 3,477 | 8 |
| 337 | 1 | 331 | 1 | 247 | 1 |
| 28,720 | 70 | 26,432 | 69 | 32,446 | 73 |
| 12,263 | 30 | 11,658 | 31 | 11,807 | 27 |


| KEY Indices |  |  |  |
| :--- | ---: | ---: | ---: |
| AR Turnover（Days） | 61 | 60 | 57 |
| Inventory Turnover（Days） | 46 | 50 | 49 |
| AP Turnover（Days） | 37 | 33 | 78 |
| Average Collection Periods（Days） | 70 | 1.6 | 1.4 |
| Current Ratio（\％） | 1.6 | 21,688 | 25,396 |
| Net Working Capital（\＄） | 20,451 | $69 \%$ | $73 \%$ |
| Debt／Asset Ratio | $70 \%$ | $275 \%$ |  |
| Debt／Equity Ratio | $234 \%$ | $173 \%$ |  |
| Gearing Ratio | $118 \%$ | $137 \%$ |  |

## Operating Cash Cycle



## Cash Flows

| Amount：NT\＄million | 3Q＇06 Amount | 2Q＇06 Amount |
| :---: | :---: | :---: |
| －Net Income（Note） | 580.0 | 325.8 |
| －Changes of NWC | 1，236．8 | 1，198．0 |
| －Other Op Sources（Uses） | 9.7 | 302.5 |
| From Operation | 1，826．5 | 1，826．3 |
| －Financial Instrument | 78.7 | 322.2 |
| －Capital Expenditure | 1.7 | （12．2） |
| －Other Investing Sources（Uses） | 39.3 | （13．3） |
| From Investment | 119.6 | 296.6 |
| Financial Debt | $(1,579.6)$ | （1，918．2） |
| Treasury Stock | （222．1） | （95．8） |
| Cash Dividends | （109．3） | － |
| －Other Financing Sources（Uses） | （6．2） | （35．0） |
| From Financing | $(1,917.2)$ | $(2,049.1)$ |
| Net Cash Position Change | 28.9 | 73.9 |
| Exchange Rate Change \＆Others | 240.0 | 70.3 |
| Ending Cash Balance | 2，664．1 | 2，395．1 |
| （1）．Minority interest is included． |  | 首買半 |

## Consolidated Revenue


－NT\＄ 32.75 bn ， ＋22\％Q／Q \＆ ＋10\％Y／Y
－Vista effect （CPU／

## Memory）

China＞60\％

## Sales by Region



## Sales by Customer



## Sales by Application

| 100\％ |  | 8\％ | 6\％ | 6\％ | $\square$ Others |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 8\％ | 7\％ |  |  |
| 75\％ | 19\％ | 25\％ | 27\％ | 28\％ | $\square$ Power |
|  |  |  |  |  | $\square$ Consumer |
| 50\％ | 20\％ | 21\％ | 18\％ | 20\％ | $\square$ Communication |
| 25\％ | 42\％ |  |  |  |  |
| 0\％ | Yr05 | 1Q06 | 2Q06 | 3Q06 |  |

## 3Q'06 Top 10 Product Lines



## Sales by Device Type



## 4Q＇06 Guidance

－Revenues to be between NT\＄28 billion and NT\＄30 billion；
－Gross profit margin to reach between 6．0\％and 6．2\％；
－Operating profit margin to be approximately 2．1～2．4\％

## Q\＆A

首 選 半 溥 體 通 路

## Ytd．Income Statement

Unit：NT\＄K
Item
Net operating Revenue COGS
Gross Profit
Gross Margin
Operating Expenses
Operating Income
Operating Margin
Net Non－operating Income（Expense）
Net Financing costs
Inventory Provision \＆OBS
Others
Profit Before Tax／Minority
Tax

$\frac{6.1 \%}{\frac{(3,168,553)}{2,152,903}}=\frac{5.2 \%}{\frac{(2,667,685)}{1,664,400}}=\frac{18.8}{29.4}$

Profit After Tax／Minority
Net Margin
EPS（NTD）
Tax Rate
（1）．No of Shares（in K）

| $1.25 \%$ |  |  |
| :--- | :--- | :--- |
| 1.60 | $0.71 \%$ |  |
| $27 \%$ | $31 \%$ | 88.4 |
|  |  |  |

693，202

## Ytd．Balance Sheet

Unit：NT\＄million

## item

Cash \＆Marketable Securities Accounts Receivable－Trade Inventory
Current Assets
Others

> Total Assets

Accounts Payble
Accured Liabilities and Others Current Liabilities
Long－term Liabilities Others

## Total Liabilities Total Equity

| 3Q06 | 3Q05 |  |  |
| ---: | :---: | ---: | :---: |
| AMOUNT | $\%$ | AMOUNT | $\%$ |
| 2,839 | 7 | 3,509 | 8 |
| 19,365 | 47 | 20,581 | 47 |
| 13,516 | 33 | 14,583 | 33 |
| 38,197 | 93 | 40,999 | 93 |
| 2,786 | 7 | 3,254 | 7 |
| 40,983 | 100 | 44,253 | 100 |
| 12,430 | 30 | 9,768 | 22 |
| 11,968 | 29 | 18,954 | 43 |
| 24,398 | 60 | 28,722 | 65 |
| 3,985 | 10 | 3,477 | 8 |
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| 28,720 | 70 | 32,446 | 73 |
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KEY Indices

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| :---: | :---: | :---: |
| Inventory Turnover（Days） | 46 | 49 |
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| Average Collecilot Periocs（Tays） | 70 | 73 |
| Current Ratio（\％） | 1.6 | 1.4 |
| Wet vorling Gaplital（t） | 20，451 | 25，396 |
| Debt／Asset Ratio | 70\％ | 73\％ |
| Debt／Equity Ratio | 234\％ | 275\％ |
| Cobrimg ratio | $118 \%$ | $173 \%$ |

## Ytd. Cash Flows

| Amount:NT\$million | $\begin{gathered} \text { 1Q~3Q06 } \\ \hline \text { Amount } \end{gathered}$ |
| :---: | :---: |
| -Net Income(Note) | 1,113.7 |
| -Changes of NWC | 3,468.2 |
| -Other Op Sources(Uses) | 281.9 |
| From Operation | 4,863.7 |
| -Financial Instrument | 542.7 |
| -Capital Expenditure | (8.7) |
| -Other Investing Sources(Uses) | 92.8 |
| From Investment | 626.8 |
| -Financial Debt | (5,301.6) |
| -Treasury Stock | (336.7) |
| - Cash Dividends | (109.3) |
| -Other Financing Sources(Uses) | (44.0) |
| From Financing | (5,791.6) |
| Net Cash Position Change | (301.0) |
| Exchange Rate Change \& Others | 46.1 |
| Ending Cash Balance | 2,664.1 |
| (1).Minority interest is included. | 首 |

